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UTILITIES COMMISSION

BEFORE THE IDAHO PUBLIC UTILITIES COMMISSION

IN THE MATTER OF THE APPLICATION
OF AVISTA CORPORATION FOR THE
AUTHORITY TO INCREASE ITS RATES
AND CHARGES FOR ELECTRIC AND
NATURAL GAS SERVICE TO ELECTRIC
AND NATURAL GAS CUSTOMERS IN THE
STATE OF IDAHO

CASE NO. AVU-E-10-01

DIRECT TESTIMONY
OF
CLINT G. KALICH

FOR AVISTA CORPORATION

(ELECTRIC ONLY)

I. INTRODUCTION

- Q. Please state your name, the name of your
- 3 employer, and your business address.
- A. My name is Clint Kalich. I am employed by Avista
- 5 Corporation at 1411 East Mission Avenue, Spokane,
- 6 Washington.

- 7 Q. In what capacity are you employed?
- 8 A. I am the Manager of Resource Planning & Power
- 9 Supply Analyses, in the Energy Resources Department of
- 10 Avista Utilities.
- 11 Q. Please state your educational background and
- 12 professional experience.
- 13 A. I graduated from Central Washington University in
- 14 1991 with a Bachelor of Science Degree in Business
- 15 Economics. Shortly after graduation, I accepted an analyst
- 16 position with Economic and Engineering Services, Inc. (now
- 17 EES Consulting, Inc.), a Northwest management-consulting
- 18 firm located in Bellevue, Washington. While employed by
- 19 EES, I worked primarily for municipalities, public utility
- 20 districts, and cooperatives in the area of electric utility
- 21 management. My specific areas of focus were economic
- 22 analyses of new resource development, rate case proceedings
- 23 involving the Bonneville Power Administration, integrated
- 24 (least-cost) resource planning, and demand-side management
- 25 program development.

- 1 In late 1995, I left Economic and Engineering
- 2 Services, Inc. to join Tacoma Power in Tacoma, Washington.
- 3 I provided key analytical and policy support in the areas
- 4 of resource development, procurement, and optimization,
- 5 hydroelectric operations and re-licensing, unbundled power
- 6 supply rate-making, contract negotiations, and system
- 7 operations. I helped develop, and ultimately managed,
- 8 Tacoma Power's industrial market access program serving
- 9 one-quarter of the company's retail load.
- 10 In mid-2000 I joined the Company and accepted my
- 11 current position assisting in resource analysis, dispatch
- 12 modeling, resource procurement, integrated resource
- 13 planning, and rate case proceedings. Much of my career has
- 14 involved resource dispatch modeling of the nature described
- 15 in this testimony.
- 16 Q. What is the scope of your testimony in this
- 17 proceeding?
- 18 A. My testimony will describe the Company's use of
- 19 the $AURORA_{xmp}$ dispatch model, or "Dispatch Model." I will
- 20 explain the key assumptions driving the Dispatch Model's
- 21 market forecast of electricity prices. The discussion
- 22 includes the variables of natural gas, Western Interconnect
- 23 loads and resources, and hydroelectric conditions. I will
- 24 describe how the model dispatches our resources and

- 1 contracts in a manner that maximizes benefits to customers
- 2 and tracks their values for use in pro forma calculations.
- 3 I will then present the modeling results provided to
- 4 Company witness Mr. Johnson for his power supply pro forma
- 5 adjustment calculations. Additionally, in support of
- 6 Company witness Ms. Knox, I detail the Company's demand
- 7 classification calculations.
- Q. Are you sponsoring any exhibits in this
- 9 proceeding?
- 10 A. Yes. I am sponsoring Exhibit 5, Schedules 1 and
- 11 2, as well Confidential Schedule 3. Schedule 1 provides a
- 12 forecast of Company load and resource positions from 2011
- 13 through 2020. Schedule 2 is the spreadsheet used to
- 14 calculate the demand classification. Confidential Schedule
- 15 3 provides summary output from the Dispatch Model. All
- 16 information contained in the exhibit was prepared by me or
- 17 prepared under my direction.
- 18 II. THE DISPATCH MODEL
- 19 Q. What model is the Company using to dispatch its
- 20 portfolio of resources and obligations?
- 21 A. The Company uses EPIS, Inc.'s Dispatch Model for
- 22 determining power supply costs. The model optimizes
- 23 dispatch of Company-owned resources and contracts in each
- 24 hour of the pro forma year. The pro forma period is
- 25 October 1, 2010 through September 30, 2011. It reflects

- 1 true system operations by evaluating future resource
- 2 decisions on an hourly basis.
- 3 Q. What AURORA version and database is the Company
- 4 using for this case?
- 5 A. The Company is using $AURORA_{xMP}$ version 9.6.1033,
- 6 and its associated database (North_American_DB_2009-02).
- 7 Q. Please briefly describe the Dispatch Model.
- 8 A. The Dispatch Model was developed by EPIS, Inc. of
- 9 Sandpoint, Idaho. It is a fundamentals-based tool
- 10 containing demand and resource data for the entire Western
- 11 Interconnect. It employs multi-area, transmission-
- 12 constrained dispatch logic to simulate real market
- 13 conditions. Its true economic dispatch captures the
- 14 dynamics and economics of electricity markets—both short-
- 15 term (hourly, daily, monthly) and long-term. On an hourly
- 16 basis, the Dispatch Model develops an available resource
- 17 stack, sorting resources from lowest to highest cost. It
- 18 then compares this resource stack with load obligations in
- 19 the same hour to arrive at the least-cost market-clearing
- 20 price for the hour. Once resources are dispatched and
- 21 market prices are determined, the Dispatch Model singles
- 22 out Avista resources and loads and values them against the
- 23 marketplace.

- Q. What experience does the Company have using
- 2 AURORA ?
- 3 A. The Company purchased a license to use the
- 4 Dispatch Model in April 2002. AURORA_{XMP} has been used for
- 5 numerous studies, including all of our integrated resource
- 6 plans and rate filings after 2001. The tool is also used
- 7 for various resource evaluations, market forecasting, and
- 8 requests-for-proposal evaluations.
- 9 Q. Who else uses AURORA_{max}?
- 10 A. AURORA_{XMP} is used all across North America and in
- 11 Europe. In the Northwest specifically, $AURORA_{xmp}$ is used by
- 12 the Bonneville Power Administration, the Northwest Power
- 13 and Conservation Council, Puget Sound Energy, Idaho Power,
- 14 Portland General Electric, Seattle City Light, Grant County
- 15 PUD, Snohomish County PUD, and Tacoma Power.
- 16 Q. What benefits does the Dispatch Model offer for
- 17 this type of analysis?
- 18 A. The Dispatch Model generates hourly electricity
- 19 prices across the Western Interconnect, accounting for its
- 20 specific mix of resources and loads. The Dispatch Model
- 21 reflects the impact of regions outside the Northwest on
- 22 Northwest market prices, limited by known transfer
- 23 (transmission) capabilities. Ultimately, the Dispatch
- 24 Model allows the Company to generate price forecasts in-
- 25 house instead of relying on exogenous forecasts.

- The Company owns a number of resources, including 1 hydroelectric plants and natural gas-fired peaking units, 2 which serve customer loads during more valuable on-peak 3 By optimizing resource operation on an hourly 4 basis, the Dispatch Model is able to appropriately value 5 the capabilities of these assets. For example, actual 2008 6 and 2009 on-peak prices were 23 percent higher than off-7 2007 on-peak prices were 25 percent higher. 8 peak prices. Forward on-peak prices for 2011 were 27 percent higher than 9 off-peak prices at the time this case was prepared. 10 comparison, Dispatch Model on-peak prices for the pro forma 11
- 13 summary, the Dispatch Model appropriately values the energy

period average 29 percent higher than off-peak prices.

- 14 from Avista's resources during on-peak periods in a manner
- 15 similar to that recently experienced in the Northwest
- 16 region.

- Q. On a broader scale, what calculations are being performed by the Dispatch Model?
- 19 A. The Dispatch Model's goal is to minimize overall
- 20 system operating costs across the Western Interconnect,
- 21 including Avista's portfolio of loads and resources. The
- 22 dispatch model generates a wholesale electric market price
- 23 forecast by evaluating all Western Interconnect resources
- 24 simultaneously in a least-cost equation to meet regional
- 25 loads. As the Dispatch Model progresses from hour to hour,

- 1 it "operates" those least-cost resources necessary to meet
- 2 load. With respect to the Company's portfolio, the
- 3 Dispatch Model tracks the hourly output and fuel costs
- 4 associated with portfolio generation. It also calculates
- 5 hourly energy quantities and values for the Company's
- 6 contractual rights and obligations. In every hour the
- 7 Company's loads and obligations are compared to available
- 8 resources to determine a net position. This position is
- 9 balanced using the simulated wholesale electricity market.
- 10 The cost of energy purchased from or sold into the market
- 11 is determined based on the electric market-clearing price
- 12 for the specified hour and the amount of energy necessary
- 13 to balance loads and resources.
- 14 Q. How does the Dispatch Model determine electric
- 15 market prices?
- 16 A. The Dispatch Model calculates electricity prices
- 17 for the entire Western Interconnect, separated into various
- 18 geographical areas such as the Northwest and Northern and
- 19 Southern California. The load in each area is compared to
- 20 available resources, including resources available from
- 21 other areas that are linked by transmission corridors, to
- 22 determine the electricity price in each hour. Ultimately,
- 23 the market price for an hour is set based on the last
- 24 resource in the stack to be dispatched. This resource is
- 25 referred to as the "marginal resource." Given the

1	prominence	of	natural	gas-fired	resources	on	the	margin,
	<u>r</u> –			3 -				

- 2 this fuel is a key variable in the determination of
- 3 wholesale electricity prices.
- 4 Q. How does the Dispatch Model operate regional
- 5 hydroelectric projects?
- A. The model begins by "peak shaving" loads using
- 7 system hydro resources. When peak shaving, the Dispatch
- 8 Model determines which hours contain the highest loads and
- 9 allocates to them as much hydroelectric energy as possible.
- 10 Remaining loads are then met with other available
- 11 resources.
- 12 Q. Has the Company made any modifications to the
- 13 database for this case?
- 14 A. Yes. Avista's portfolio of resources is modified
- 15 to reflect actual operating characteristics, natural gas
- 16 prices are modified to match projected forward prices over
- 17 the pro-forma period, regional resources are modified where
- 18 better information is known, and Northwest hydro data is
- 19 replaced with Northwest Power Pool data.

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III. HYDRO MODELING ASSUMPTIONS

- 22 O. How has the Company modeled hydroelectric
- 23 generation for this case?
- 24 A. As in the past, Avista uses historical stream flow
- 25 data from the Northwest Power Pool (NWPP) to determine

- 1 hydroelectric generation for its Clark Fork and Spokane
- 2 River systems. Certain adjustments to the NWPP data are
- 3 necessary to yield a proper estimate of generation from the
- 4 model. These adjustments include changes to address the
- 5 NWPP's tendency to overstate generation in high-flow
- 6 periods, to account for recent upgrades at our
- 7 hydroelectric projects, to maintain year-to-year
- 8 consistency in project operations, to account for
- 9 encroachment on our Mid-Columbia project shares, and to
- 10 allow for 2000 irrigation depletion levels.
- 11 Q. Why does the NWPP overstate generation on the
- 12 Company's hydroelectric facilities?
- 13 A. The NWPP's regional hydroelectric model is in many
- 14 ways simplified and therefore does not account for various
- 15 project operating characteristics. The NWPP model is not
- 16 granular enough to account for intra-month flow changes.
- 17 This impact is most significant during the spring months.
- 18 For example, the Noxon Rapids project has a maximum turbine
- 19 flow capability of approximately 50,000 cubic feet per
- 20 second (cfs). The NWPP model will use all water up to
- 21 50,000 cfs in a given month to generate power. However, a
- 22 50,000 cfs month is not comprised of 28, 29, 30 or 31 days
- 23 of 50,000-cfs flows. Instead it is made up of flows that
- 24 range below and above 50,000 cfs. For example, where flows
- 25 are 20,000 cfs for the first half of the month and 80,000

- 1 cfs the second half, the average flow for the period is
- 2 50,000 cfs. The NWPP would assume all of this water went
- 3 through the generation turbines and made power. In fact,
- 4 the project would in the first half of the month generate
- 5 with 20,000 cfs and in the second half of the month it
- 6 would generate with 50,000 cfs. The additional 30,000 cfs
- 7 in the second half of the month (80,000 50,000 = 30,000),
- 8 or nearly 30 percent of the monthly total, would be spilled
- 9 in the actual operation of the project.
- 10 Q. Does Noxon Rapids have storage capability to
- 11 account for such variations in flows?
- 12 A. Noxon does have some storage, but not near enough
- 13 to convert all of the intra-month variability of flows into
- 14 electric energy. A study completed by BorisMetrics
- 15 explained that on average our hydroelectric dams on the
- 16 Spokane and Clark Fork Rivers generate 3.7 aMW less than
- 17 the NWPP estimates. This study was reviewed and accepted
- 18 in previous cases before this Commission.
- 19 Q. Is the Company now experiencing an even greater
- 20 difference between actual hydroelectric generation and
- 21 generation from the NWPP model, than that quantified by
- 22 BorisMetrics?
- 23 A. Yes. Relative to the NWPP data used in previous
- 24 cases, hydro generation on the Clark Fork projects has been
- 25 overstated by a significant amount on average. Over the

- 1 past 20 years actual hydroelectric generation has been
- 2 319.72 aMW, 3.2 percent (10 aMW) below the NWPP model
- 3 results for the 50-year period used in rate modeling. Over
- 4 the past 10 years generation has been 299.08 aMW, or 10.3
- 5 percent (31 aMW) below the NWPP modeled results. Lower
- 6 results in the past 10 years have been driven primarily by
- 7 lower-than-average stream flows; however, not all of the
- 8 reduction is driven by lower stream flows. A portion of
- 9 the overstatement is caused by the design limitations of
- 10 the model itself.
- 11 Q. Please provide additional detail as to why the 10-
- 12 and 20-year averages were below the 50-year NWPP study
- 13 period average?
- 14 A. There are a number of reasons. Flows in the 1990s
- 15 were high relative to history, whereas flows in the most
- 16 recent 10 years have been low relative to average. Also,
- 17 half of the 20-year average is affected by the use of
- 18 operating assumptions from our old Clark Fork operating
- 19 license. New licensing requirements implemented in 2001
- 20 have negatively affected power production on the Clark Fork
- 21 projects. Poor hydroelectric conditions also have played a
- 22 role in a number of recent years. Additionally, the
- 23 Company continues to shift reserve obligations to the Clark
- 24 Fork as we lose Mid-Columbia generation capacity, and as we
- 25 respond to a marketplace greatly affected by new variable

- 1 generation resources (i.e., wind). Upgrades at Cabinet
- 2 Gorge and Noxon Rapids have helped to offset these losses,
- 3 but the statistics explain that generation levels continue
- 4 to fall over time.
- Q. How is hydro generation calculated in this
- 6 proceeding?
- 7 A. For our Mid-Columbia shares, and for the Spokane
- 8 River, there is no change from previous filings.
- 9 Generation data are taken from the NWPP Headwater Benefits
- 10 Study, adjusted downward by the results of the BorisMetrics
- 11 study for the Spokane River and Encroachment for the Mid-
- 12 Columbia projects. For the Clark Fork River projects we
- 13 continue to use NWPP data for the historical record (1929-
- 14 1978). However, instead of using energy levels calculated
- 15 by their model, and adjusted by the BorisMetrics study for
- 16 overstated generation, the NWPP flow data is used as an
- 17 input in a new model: the Clark Fork Optimization Package.
- 18 Q. Please describe the Clark Fork Optimization
- 19 Package.
- 20 A. The Clark Fork Optimization Package is a mixed-
- 21 integer linear programming-based system emulating the
- 22 operation of the Company's Clark Fork projects. It was
- 23 developed in support of the Company's system operations,
- 24 financial forecasting, and hydro upgrade efforts.
- 25 Operating on an hourly time-step, it accurately represents

- 1 individual turbine and reservoir operations. License
- 2 constraints (e.g., minimum flows, elevation limits) are
- 3 honored in all periods. The Clark Fork Optimization
- 4 Package is comprised of four components which are described
- 5 below.
- 6 Q. In what programming language was the model
- 7 developed?
- 8 A. The Clark Fork Optimization Package is a suite of
- 9 database (Microsoft Access) and spreadsheet (Microsoft
- 10 Excel) programs. The Excel programs benefit from
- 11 WhatsBEST!, an Excel Add-In for Linear, Nonlinear, and
- 12 Integer Modeling and Optimization. WhatsBEST! was
- developed by Lindo Systems of Chicago, Illinois in 1979.
- Q. What is the first component of the Clark Fork
- 15 Optimization Package?
- 16 A. The first component is the Clark Fork Water Budget
- 17 Model. It looks over the long-term record and optimizes
- 18 water flow through the projects to maximize generation
- 19 values. This step is necessary to recognize the storage
- 20 capabilities inherent in a hydro project. The long-term
- 21 optimization is simplified to provide present-day computers
- 22 with the ability to efficiently solve the equations. Each
- 23 project is represented by one power curve instead of
- 24 multiple curves representing individual turbines. Model

- 1 granularity is daily instead of hourly. Project elevation
- 2 and flow constraints are retained.
- 3 Outputs of the Clark Fork Water Budget Model are
- 4 weekly beginning and ending project elevations for the
- 5 Noxon Rapids and Cabinet Gorge projects. These elevations
- 6 are exported to the second module of the Clark Fork
- 7 Optimization Package—the Clark Fork Optimization Model
- 8 Input Database. It is discussed below.
- Q. What is the source for hydroelectric flows in the
- 10 Clark Fork Water Budget Model?
- 11 A. The source is the 2007-08 NWPP Headwater Benefits
- 12 Study. To shape the monthly NWPP data Avista used a daily
- 13 study obtained from the Bonneville Power Administration
- 14 (BPA). The BPA data were from the U.S. Army Corp of
- 15 Engineers study re-creating daily historical flows on the
- 16 Clark Fork River back to 1929 based on today's river
- 17 system.
- 18 Because of the need for daily inflow values that
- 19 the NWPP does not provide, and the fact that the BPA data
- 20 is daily, Avista elected to shape the NWPP monthly data
- 21 using the daily shapes of the BPA study in each month.
- Q. What data does the Clark Fork Optimization Model
- 23 Input Database contain?
- 24 A. The Clark Fork Optimization Model Input Database
- 25 contains the daily inflows and side flows into the

- 1 Company's Clark Fork River projects described above. It
- 2 also contains representative hourly market prices enabling
- 3 the model to maximize generation levels in the higher-
- 4 valued on-peak periods.
- Q. What is the third element of the Clark Fork
- 6 Optimization Package?
- 7 A. The third element is the Clark Fork Optimization
- 8 Model itself. This hourly model uses a mixed-integer
- 9 optimization routine to maximize the value of the Clark
- 10 Fork projects over time. Each project is represented in
- 11 detail, including individual turbine efficiency curves,
- 12 physical and license-constrained reservoir elevations,
- 13 tailrace elevations, and minimum and maximum flow
- 14 constraints.
- 15 The Clark Fork Optimization Model shapes
- 16 generation into the most economically beneficial time
- 17 periods using the projects' storage reservoirs. It also
- 18 maximizes the value of generation by flowing water through
- 19 the turbines at their most economically efficient points on
- 20 the power curves.
- 21 Q. What is the fourth element of the Clark Fork
- 22 Optimization Package?
- 23 A. The fourth element is the Clark Fork Optimization
- 24 Model Output Database. This database contains results from
- 25 the Clark Fork Optimization Model, including hourly turbine

- 1 discharge and spill flows, hourly generation levels, hourly
- 2 generation values, and hourly reservoir elevations.
- 3 Q. How did the Company ensure the Clark Fork
- 4 Optimization Package accurately reflects the operations and
- 5 value of the Clark Fork projects?
- 6 A. Once the Clark Fork Optimization Package models
- 7 were completed, it was benchmarked against the Company's
- 8 2000-2009 actual results at the Clark Fork projects to
- 9 ensure its accuracy.
- 10 O. How did the results compare?
- 11 A. The Clark Fork Optimization Package initially
- 12 over-estimated generation relative to the 2000-2009 periods
- 13 by approximately 6 percent. This result was expected, as
- 14 Avista does not operate its projects in isolation. Instead
- 15 the Company uses the Clark Fork projects to meet its load
- 16 and reserve needs. There are also times where units are
- 17 down for maintenance or forced outage. To reconcile the
- 18 Clark Fork Optimization Package with actual operating
- 19 history, the power curves for each project were therefore
- 20 reduced by the 6 percent difference. After the
- 21 benchmarking process, the model generated just over 100
- 22 percent of actual generation levels during the 2000-2009
- 23 period.
- Q. How is the generation then used for ratemaking
- 25 purposes?

- 1 A. The generation levels for each project (Mid-
- 2 Columbia, Spokane River, and Clark Fork) are input into the
- 3 dispatch model (AURORAxmp) where Avista's portfolio value
- 4 is quantified for ratemaking purposes.

Q. Are the models included in the Company's filing?

- A. Yes. All four components of the Clark Fork
- 7 Optimization Package are included in my workpapers,
- 8 including all input and output data.
- 9 Q. Does the Clark Fork Optimization Package account
- 10 for recent upgrades at the Noxon Rapids project?
- 11 A. Yes. Once the original model was benchmarked
- 12 against recent generation years that did not benefit from
- 13 upgrades at Noxon, the three newly upgraded units (1, 2,
- 14 and 3) were input into the model to reflect the higher
- 15 anticipated generation levels. As Unit 2 will not enter
- 16 service until April 1, 2011, all proforma periods prior to
- 17 April 2011 include upgrades only to Units 1 and 3.
- 18 Q. How much additional generation did the new units
- 19 provide based on your modeling?
- 20 A. The Company evaluated generation levels with the
- 21 old Noxon units 1 through 3, and the newly upgraded units
- 22 over the 50-year period for this case. Generation levels
- 23 from the upgrades increased by a total of 35,778 MWh (4.08
- 24 aMW) a year, or 1.3 percent.

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1	Ο.	How much	additional	generation	does	the	new	Unit	4

- 2 provide?
- A. On an annual basis the new Unit 2 included in this
- 4 case generates 10,326 MWh per year on average over the 50-
- 5 year period, or 1.18 aMW.
- Q. Why did the Company not use similar models in this
- 7 case for the Spokane River and Mid-Columbia projects?
- 8 A. The Clark Fork Optimization Package is the product
- 9 of several years of work by Avista. The Company has not
- 10 yet attempted to build a model for the Mid-Columbia due to
- 11 those projects' significant reliance on upstream (e.g.,
- 12 Grand Coulee Dam) projects that greatly affect their
- 13 output. A model for the Spokane River projects is under
- 14 development but is not yet ready for use. The Company
- 15 hopes to have a working version for the Spokane River
- 16 system prior to its next rate proceeding. We will
- 17 subsequently examine a model for the Mid-Columbia projects.
- Q. Please explain why the Company developed the Clark
- 19 Fork Optimization Package.
- 20 A. The Clark Fork Optimization Package is the
- 21 culmination of nearly ten years of work by the Company to
- 22 bring in-house a tool to enable true optimization of our
- 23 hydro facilities. In 2002 the Company acquired the Vista
- 24 suite from Synexus Global. This tool was used to evaluate
- 25 system operations and support upgrades at our Noxon Rapids

- 1 and Cabinet Gorge projects. It also was used to evaluate
- 2 various Spokane River project upgrades. Because of some
- 3 problems inherent to the Vista model, and very slow
- 4 solution times, it was retired in the middle of the last
- 5 decade. We then evaluated other options in the
- 6 marketplace, and the Company acquired Riverware from the
- 7 University of Colorado at Boulder. After working with this
- 8 tool over a number of years it became apparent that it
- 9 cannot meet our need for efficient unit-level dispatch
- 10 modeling.
- Due to the apparent lack of a strong package for
- 12 hydro modeling in the marketplace, the Company began
- 13 developing the Clark Fork Optimization Package in the
- 14 middle of 2009.
- 15 Q. How is the Company using the new Clark Fork
- 16 Optimization Package in its business operations, and how
- 17 does it intend to use the tool into the future?
- 18 A. The Clark Fork Optimization Package is an
- 19 essential tool to assist the Company with optimizing hydro
- 20 system operations, both in short- and long-term planning.
- 21 Its results are also used for Company budgets, hydro
- 22 project market valuation studies, and upgrade studies.
- 23 Given its solution efficiency, it is possible to run large
- 24 hydro-flow records through it, as is necessary for rate
- 25 filings such this.

- 1 The Company anticipates using its new model to analyze
- 2 opportunities to increase the value of the Clark Fork
- 3 projects and lower overall system costs to customers. With
- 4 this model there is now a potential to analyze a
- 5 coordination agreement between Clark Fork River project
- 6 operators that would be similar to the Pacific Northwest
- 7 Coordination Agreement. Initiation of discussions on this
- 8 a potential agreement between the various parties with
- 9 projects on the river has been hampered to a large extent
- 10 by the lack of a good means to model the values of
- 11 coordination.
- 12 Q. How does the AURORAxmp Dispatch Model operate
- 13 Company-controlled hydroelectric generation resources?
- 14 A. The Dispatch Model treats all hydroelectric
- 15 generation plants within a load area as a single large
- 16 plant. The Company's hydroelectric plants are on average,
- 17 however, more flexible than the average plant used in each
- 18 load area. To account for this additional flexibility, the
- 19 Company algebraically extracts its plants from the region
- 20 and develops individual hydro operations logic for them.
- 21 Company-controlled hydroelectric resources are separated
- 22 into three river systems: the Spokane River, the Clark
- 23 Fork River, and individually separate the Mid-Columbia
- 24 projects. This separation ensures that the flexibility

1	inherent	in	these	resources	is	credited	to	customers	in	the

- pro forma exercise.
- Q. Please compare the operating statistics from the
- 4 Dispatch Model to recent historical hydroelectric plant
- 5 operations.
- A. Over the pro forma period the Dispatch Model
- 7 generates 69 percent of Clark Fork hydro generation during
- 8 on-peak hours (based on the average of the 50 year hydro
- 9 record). Since on-peak hours represent only 57 percent of
- 10 the year, this demonstrates a substantial shift of hydro
- 11 resources to the more valuable on-peak hours. This is
- 12 identical to the 5-year average of on-peak hydroelectric
- 13 generation at the Clark Fork through 2009. Similar
- 14 performance is achieved for the Spokane and Mid-Columbia
- 15 projects.

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IV. OTHER KEY MODELING ASSUMPTIONS

- 18 Q. Please describe your update to pro forma period
- 19 natural gas prices.
- 20 A. Natural gas prices for this filing are based on a
- 21 3-month average from October 1, 2009 to December 31, 2009
- 22 of the rate period forward prices. Natural gas prices
- 23 used in the Dispatch Model are presented below in Table No
- 24 1.

1 Table No. 1 - Pro Forma Natural Gas Prices

AECO	5.957	PG&E CITY	6.709
CHICAGO		RATHDRUM	6.265
CIG	5.882	SJUAN BASIN	5.975
EL PASO		SOCAL	6.277
MALIN	6.345	STANFIELD	6.265
NECT	6.566	SUMAS	6.372
NWPC RM	5.904	Henry Hub	6.424

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- Q. What is the Company's assumption for rate period
- 4 loads?
- A. Rate period loads (October 2010 through September
- 6 2011) used in this case are taken from the Company's load
- 7 forecast completed in July 2009. As this load is generated
- 8 using "normal weather," it eliminates the need for a
- 9 weather-normalization adjustment. Removing the 2009 actual
- 10 (test year) generation from the Clearwater (previously
- 11 known as Potlatch) cogeneration facility, from the October
- 12 2010 to September 2011 proforma period loads, results in
- 13 system loads of 1,070.4 aMW as filed in this proceeding.
- 14 The Company's latest energy loads and resources
- 15 tabulation (L&R) is attached in Exhibit No.5, Schedule 1.
- 16 Q. Please discuss the availability assumptions for
- 17 your thermal and gas generating facilities.
- 18 A. For baseload generating facilities such as Coyote
- 19 Springs 2, Kettle Falls Generating Station, and Colstrip,
- 20 we use a 5-year average through 2009 to estimate long-run
- 21 operating performance. The following table summarizes the

- 1 average forced outage rates for each of the Company's
- 2 thermal and gas generation facilities.
- 3 Table No. 2 Equivalent Forced Outage Rates (EFOR) Of
- 4 Avista Thermal and Gas Plants

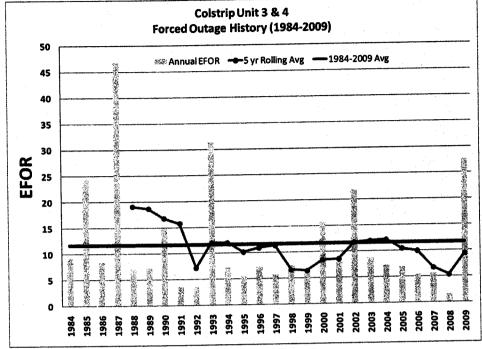
Plant	EFOR	Plant	EFOR
Colstrip	9.36%	Rathdrum	5.00%
Coyote Springs	5.07%	Northeast	5.00%
Lancaster		Kettle Falls	1.58%
Boulder Park	15.00%	Kettle Falls CT	5.00%

5

7

- 6 Q. Colstrip had an extended outage in 2009. Would
 - it be reasonable to exclude this single year from the
- 8 average?
- 9 A. No. In the past, various parties have advocated
- 10 elimination of years where the Colstrip plant had a high
- 11 forced outage rate, assuming that such years were abnormal
- 12 and should not be expected to re-occur. This is in fact
- 13 not the case. The 5-year average of 9.36 percent falls
- 14 well below the 11.6 percent lifetime plant average. In the
- 15 25-year history of Colstrip operations there have been
- 16 seven years (one event every 3.7 years) where forced outage
- 17 rates exceed 10 percent. It is therefore not uncommon for
- 18 some years to have outages like the one experienced in
- 19 2009. See Chart No. 1 for a history of forced outages at
- 20 Colstrip.

Chart No. 1 - Colstrip Forced Outage History



2

3

4

5

Q. Please provide a summary of the monthly and average Northwest forward natural gas and electricity prices that directly affect proforma costs.

A. Table No. 3 presents monthly modeled natural gas
and electricity prices for this case.

Table No. 3 - Dispatch Model Prices Summary

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		Mālinukis Johnes					
				ellenin.	E.C.Com	Sandari James	etami)
Oct-10	Constitute the state of the sta	6.060	48.90	Apr-11	6.047	6.339	41.15
Nov-10	6.180	6.477	53.11	May-11	6.012	6.302	33.30
Dec-10	6.585	6.898	58.13	Jun-11	6.069	6.361	31.31
Jan-11	6.703	7.021	57.02	Jul-11	6.141	6.437	48.91
Feb-11	6.699	7.017	54.80	Aug-11	6.205	6.503	57.38
Mar-11	6.526	6.837	50.49	Sep-11	6.237	6.536	55.77
11101-11	3.020	3.00.		Average	6.265	6.566	49.19

1	Q. Are Mid-Columbia electric prices from the	he
2	Dispatch Model the same as the Forward Market?	
3	A. No, Mid-Columbia electric prices from the	he
4	Dispatch Model differ from the forward market for a varie	ty
5	of reasons. This being said, they generally are very clo	se
6	as in this filing. Forward market prices are not only	an
7	expectation of future prices, but they contain	an
8	adjustment for risk or unknown future conditions, based	on
9	the premise you can "lock in" prices. The Dispatch Mod	el
10	is a spot market model that forecasts prices for a specif	ic
11	time in the future given load, hydro, and fuel pri	
12	conditions. Average annual Mid-Columbia prices in t	he
13	forward market are \$54.19/MWh on-peak and \$42.56/MWh of	f-
14	peak (based on average forwards between 10/1/2009 a	ınd
15	12/31/2009). The average Mid-Columbia price from t	:he
16	Dispatch Model is \$53.66/MWh on-peak and \$41.65/MWh of	f-
17	peak.	
18		
19	V. DEMAND CLASSIFICATION	

V. DEMAND CLASSIFICATION

Q. Witness Knox explains that the Company 20 changing its methodology for allocating production costs 21 between capacity and energy based on your work. 22 explain your concerns with the present methodology and what 23 you propose as a better way to allocate production costs. 24

- A. The historical method to allocate production
- 2 costs goes through the various FERC accounts and attempts
- 3 to determine which costs are for demand and which are for
- 4 energy. As an example, all thermal fuel in FERC account
- 5 501 is allocated to energy production, and all "Other"
- 6 production costs are allocated to demand. Unfortunately,
- 7 the problem is not this simple. Some of the "Other" costs
- 8 are almost certainly related to the production of energy
- 9 and, possibly more surprising to some, various fuel costs
- 10 can be related to providing capacity (demand).
- 11 Q. How can some of the costs in your example be
- 12 considered energy?
- 13 A. To produce energy it is necessary to maintain a
- 14 generation plant in a ready state to do so. The "Other"
- 15 category is an excellent example of a somewhat arbitrary
- 16 allocation to demand that is done for lack of any better
- 17 approach. The "Other" category for both production plant
- 18 (300 series) and O&M (500 series) includes our gas-fired
- 19 plants and the Lancaster agreement. The "Other" category
- 20 is allocated 100 percent demand. Because of this the
- 21 Company has historically removed our Coyote Springs 2 gas-
- 22 fired CCCT plant from the "Other" category and instead
- 23 allocated its costs based on the overall Thermal Peak
- 24 Credit figure. But other plants are not broken out this

- 1 way. Boulder Park, Rathdrum and Northeast are all
- 2 allocated 100 percent to demand by being in the "Other"
- 3 category, yet clearly a portion of their plant and O&M
- 4 costs are attributable to energy production. It is likely
- 5 that a portion of "Other" expenses are indeed to the
- 6 benefit of energy production, yet the old allocation method
- 7 assumed all such costs are attributable to demand.
- 8 Q. How can a fuel cost be classified as demand?
- 9 A. Demand, or capacity, is really the production of
- 10 energy at the time of system peak. Fuel is consumed during
- 11 periods of peak operation. It would be unreasonable to not
- 12 consider this fact. And simply because the majority of a
- 13 fuel expense is incurred outside of peak operating periods
- 14 does not mean that no fuel should be allocated to demand.
- 15 Q. Do you have any other concerns about the present
- 16 demand allocation methodology?
- 17 A. Yes. Presently all of our generation assets are
- 18 melded together to create an allocation. Further, a simple
- 19 accounting methodology is employed to estimate what it
- 20 might cost to construct our older facilities today. But it
- 21 is not realistic to assume that historical investments
- 22 represent our present costs of capacity (demand). Such
- 23 allocations should be based on the decisions we are making
- 24 today, and on the costs we incur today when customers
- 25 consume electrical energy during times of system peak.

- 1 Instead of trying to create an incremental demand cost
- 2 through a complicated and potentially inaccurate escalation
- 3 of historical expenses, we should instead use present
- 4 information for plants we are building to meet new customer
- 5 demands.
- Q. Please explain the Company's recommended method
- 7 for classifying electricity production costs between energy
- 8 and demand.
- 9 A. The Company believes we should link the
- 10 classification methodology to the Integrated Resource Plan
- 11 (IRP). The IRP process is an exercise to meet customer
- 12 load growth in a least-cost fashion. Central to the
- 13 equation is the level of our customers' coincident peak
- 14 demand. We construct a least-cost mix of resources
- 15 providing both the energy and capacity.
- 16 Q. What resource does the Company propose be used
- 17 for splitting demand and energy costs from overall
- 18 production expenses?
- 19 A. We believe that we should use the incremental
- 20 capacity resource from our latest IRP—a gas-fired CCCT.
- 21 The Company, using its IRP models, calculated the costs of
- 22 capacity and energy from this resource, and used that
- 23 figure to allocate overall production costs.
- Q. How did the Company determine a split between
- 25 energy and capacity for the incremental resource?

- For the IRP the Company models the Western 1 Α. Interconnect wholesale power marketplace using AURORAxmp. 2 against available resources 3 dispatches AURORAxmp IRP uses electricity loads on an hourly basis. The 4 AURORAxmp to look at costs out 20 years and "mark-to-5 market" (MTM) each potential resource option reasonably 6 The dispatched available to the Company in the future. 7 value of the CCCT (i.e., market sales price less fuel and 8 variable maintenance and operation costs) is tracked hourly 9 over the 20-year IRP timeframe. Additionally, for the IRP 10 the Company models the 20-year future over 250 Monte Carlo 11 iterations to reflect volatility created by various factors 12 including natural gas prices, load variability and forced 13 In other words, for each of the 20 years outage rates. 14 evaluated for the IRP there are 250 MTM values for the 15 The annual average MTM figures represent the energy 16 CCCT. Remaining costs not value generated by the plant. 17 recovered in the wholesale marketplace are defined as 18 The ratio of those costs remaining after 19 capacity. dispatch into the wholesale marketplace (MTM values) 20 relative to the entire cost of the CCCT plant equals the 21 share of production costs then attributed to demand in the 22 cost of service models. 23
- Q. What were the results of your analysis?

1	A. The analysis allocates 38.1 percent of production
2	costs to demand. Company witness Knox discusses how this
3	demand allocator compares with that derived from the prior
4	peak-credit methodology.
5	Q. Where are the calculations referenced above
6	contained?
7	A. The calculations are contained in my work papers
8	in an Excel file called "Demand_Classification_Final." A
9	summary of the results is presented in Exhibit No.5,
10	Schedule 2.
11	Q. How should the demand allocation be applied to
12	production costs?
13	A. Because the analysis does not differentiate
14	between fixed and variable costs, but instead evaluates all
15	such costs, it should be applied across the board to all
16	production costs.
17	
18	VI. RESULTS
19	Q. Please summarize the results from the Dispatch
20	Model that are used for ratemaking.
21	A. The Dispatch Model tracks the Company's portfolio
22	during each hour of the pro forma study. Fuel costs and
23	generation for each resource are summarized by month.
24	Total market sales and purchases, and their revenues and
25	costs, are also determined and summarized by month. These

- 1 values are contained in Exhibit No.5, Confidential Schedule
- 2 3 and were provided to Mr. Johnson for use in his
- 3 calculations. Mr. Johnson adds resource and contract
- 4 revenues and expenses not accounted for in the Dispatch
- 5 Model (e.g., fixed costs) to determine net power supply
- 6 expense.
- 7 Q. Does this conclude your pre-filed direct
- 8 testimony?
- 9 A. Yes, it does.

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BEFORE THE IDAHO PUBLIC UTILITIES COMMISSION

IN THE MATTER OF THE APPLICATION) CASE NO. AVU-E-10-01 OF AVISTA CORPORATION FOR THE) AUTHORITY TO INCREASE ITS RATES) AND CHARGES FOR ELECTRIC AND) NATURAL GAS SERVICE TO ELECTRIC) EXHIBIT NO. 5 AND NATURAL GAS CUSTOMERS IN THE) STATE OF IDAHO) CLINT G. KALICH

FOR AVISTA CORPORATION

(ELECTRIC ONLY)

		2011	2012	2012 2013	2014	2015	2016	2017	2018	2019	2020
Energ	Energy Position										
REC	REOUREMENTS	2011	2012	2013	2014	2015	2016	2017	2018	2019	2020
1 Nat	1 Native Load	-1.130	-1,152	-1,174	-1,197	-1,216	-1,236	-1,260	-1,278	-1,296	-1,315
2 Cod	2 Contract Obligations	-139	-139	-139 -139 -139 -139 -64 -64 -12 -11 -11	-139	회	쉏	-12	뒤	뒤	-1
3 Tota	3 Total Requirements	-1,269	,269 -1,291	-1,313 -1,336 -1,280 -1,299 -1,272 -1,290 -1,307	-1,336	-1,280	-1,299	-1,272	-1,290	-1,307	-1,326
RE	RESOURCES							The state of the s	And the second s		
4 Co	4 Contract Rights	482	1		466					317	292
5 Hydro	One of the state o	505	1		495	495	495	495	491	481	481
6 The	6 Thermal Resources	533	520		522 532					531	532
7 Tota	7 Total Resources	1,520	~		1,493	1,429	1,406	1,366	1,375	1,330	1,305
08	S CONTRACTOR								9: 2:		
						W. 2000 -					
8	CONTINGENCY PLANNING				700000000000000000000000000000000000000	the state of the s					- 1
S O	9 Contingency Total	-221		-219	-220	-221	-221	-222	-223	-206	-189
10 Pe	10 Peaking Resources	130	131		. 1		1	1	ì	1	1
14 CO	11 CONTINGENCY NET POSITION	160	\$	8	1	68	24	13	3	43	2.
<u> </u>		EVC.			- 100 W	33	(i);		6		3
と			1	3	3			S. 7. (597.2) Section	CONTRACTOR STATE	Ver North Additionary	A STATE OF THE STA

Exhibit No. 5
Case No. AVU-E-10-01
C. Kalich, Avista
Schedule 1, p. 1 of 1

:						energices.									!
	Project Size			<u>₹</u>		e see		1	-1	:		:			
	Capital Cost		1,564 \$	\$/kW (2010)			A September of the control of the control	Control against 5 to make							-
	Transmission Cost	Cost	꼬	\$/kW (2010)			1	1000				1			
	Total Capital Cost	Cost	41 - 21 F &	\$/kw (2010)	~		plane quantifrom artists a citati	Augment Comment	***************************************		Acres on the second	Andrew Comment		All the second s	
1	Fixed O&M		11.22 \$	\$/kW-yr (2010)	130		egin an ad turning man was a to	Parties Part & Act British Principle	The same of the same	the second contract of the second	Company of the company of the company			The state of the s	April 100 to the latest of the
	Variable O&M	Topics dec	3.36	\$/MWh	* 1										-
	Inflation	1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1	2.0%	2.0% annually			County of the Control			The second secon	1				-
Column No	1 2	e.	4	'n	ø	7	•	6	10	11	12	£	4	15	16
a to		from 2009 IRP	from 2009 IRP	Total Capital * f	from 2009 FO&M *	ووج والمروق والمعجم والمستمر والمستمر	Col 3 *	0.00 s -0.00 s	Col 9 / 250 / 1000	Col 12 / 250 / 1000	oper. margin from 2009 IRP, plus Cols 6, 8	Cols 9 +	(Col 10 + 11) / 250 / 1000	Cols 5 + 7	Col 13 /
							A STATE OF THE STATE OF T	A CONTRACTOR OF A CONTRACTOR O		1				tio	
1		- Lucy	Capital	Į de C		Fived	Variable			Market	, tag	1		Fixed	Demand
	750	Generation	Eactor		10	Z Z	NS N	Total	Total	Value	Value	Net	Net Value	Costs	Share
		(MWh)	- h	(\$mil)	(Smil)	Smil	(Smil)		(\$/kW-vr)	(\$/kW-yr)	(Şmil)	(\$mil)	(\$mil) (\$/kW-yr)	(\$mil)	8
	Levelized Cost			(\$54.72)		(\$3.21)	(\$6.11)	(\$85.19)	(\$85.19) (\$340.77)	\$252.40	\$63.10	(\$22.09)	(\$22.09) (\$88.37)	(57.93)	
	1 2010	1 421 996	15.4%	(62.29)	(15.45)	(2.81)	(4.77)	(85.31)	(341.24)	150.86	37.71	(47.60)	(190.38)		
	2 2011	1.432.163	17.5%	(20.69)	(15.65)	(2.86)	(4.90)	1	(376.44)	155.26	America	(55.30)	(221.18)		
	3.2012	1,564,110	16.8%	(67.76)	(15.85)	(2.92)	(5.47)	(91.99)	(367.97)	175.87	43.97	(48.02)	(192.10)	The state of the same of the s	
	4 2013	1,624,399	16.0%	(64.91)	(16.24)	(2.98)	(5.80)	(89.92)	(359.67)	198.03		(40.41)	(161.64)		_
1000	5 2014	1,658,096	15.4%	(62.14)	(17.30)	(3.04)	(6.03)			223.03		(32.75)	(130.98)	The second secon	
	6 2015	1,665,372	14.7%	(59.44)	(19.36)	(3.10)	(6.18)		(352.28)	242.77		(27.38)	(109.51)		-
and the same of	7, 2016	1,664,088	14.0%	(26.80)	(21.09)	(3.16)	(6.29)			259.11	64.78	(22.56)	(90.25)		
***	8 2017	1,646,626	13.4%	(54.23)	(69.77)	(3.22)	(6.33)	(86.24)	(345.69)	301 00		(10.92)	(43.94)	and the state of t	-
-	10 2019	1 596 935	12.2%	(49.16)	(26.87)	(3.35)	(6.37)		-, -	303.29	i	(9.93)	(39.71)		
5 months = 100 months	11:2020	1,619,380	11.5%	;	(26.79)	(3.42)	(6.58)	(83.41)	(333.65)	312.50	78.13	(5.29)	(21.14)		
- Table 10 April 10 A	12 2021	1,642,987	10.9%	(44.09)	(25.83)	(3.49)	(6.80)	(80.21)	(320.82)	321.74	80.44	0.23	0.92		
A Maria Marian	13 2022	1,633,936	10.3%	(41.56)	(25.95)	(3.56)	(6.88)	(77.95)	(311.80)	319.49	ا ئىسىن	1.92	7.68	a company of company on the second	
	14 2023	1,645,964	9.6%	(39.03)	(27.09)	(3.63)	(2.06)	(76.80)	(307.21)	339.40	1	8.05	32.19		
	15 2024	1,675,118	80.6	(36.50)	(27.19)	(3.70)	(7.32)	(74.70)		359.46		15.16	60.65		-
	16 2025	1,660,949	8.4%	(33.96)	(29.15)	(3.78)	(7.39)	- 1	- 1	373.65	- 4	19.13	76.53	without only death . principles in a financial	
	17, 2026	1,650,350	7.8%	(31.43)	(30.18)	(3.85)	(7.48)	(72.94)	(231.75)	385.98		23.56	94.23	-	A Property and a second
-	18 2027	1,656,390	7.1%	(28.90)	(29.99)	ţ		- 1	- 3	392.34	. أ	27.62	110.47	And the first of the second of	
	19 2028	1,675,123	6.5%	(26.36)	(29.86)	(4.01)	(7.88)		1	407.22	J.	33.69	134.77	Seminated to the second of the second	-
Annual Visite and	the second contract to the second contract of	Complete County of the Company of th	The state of the s				1					1			

CONFIDENTIAL

Dispatch Model Summary Output

Pages 1 through 3

THESE PAGES ALLEGEDLY CONTAIN TRADE SECRETS OR CONFIDENTIAL MATERIALS AND ARE SEPARATELY FILED.